

Mine of the Future

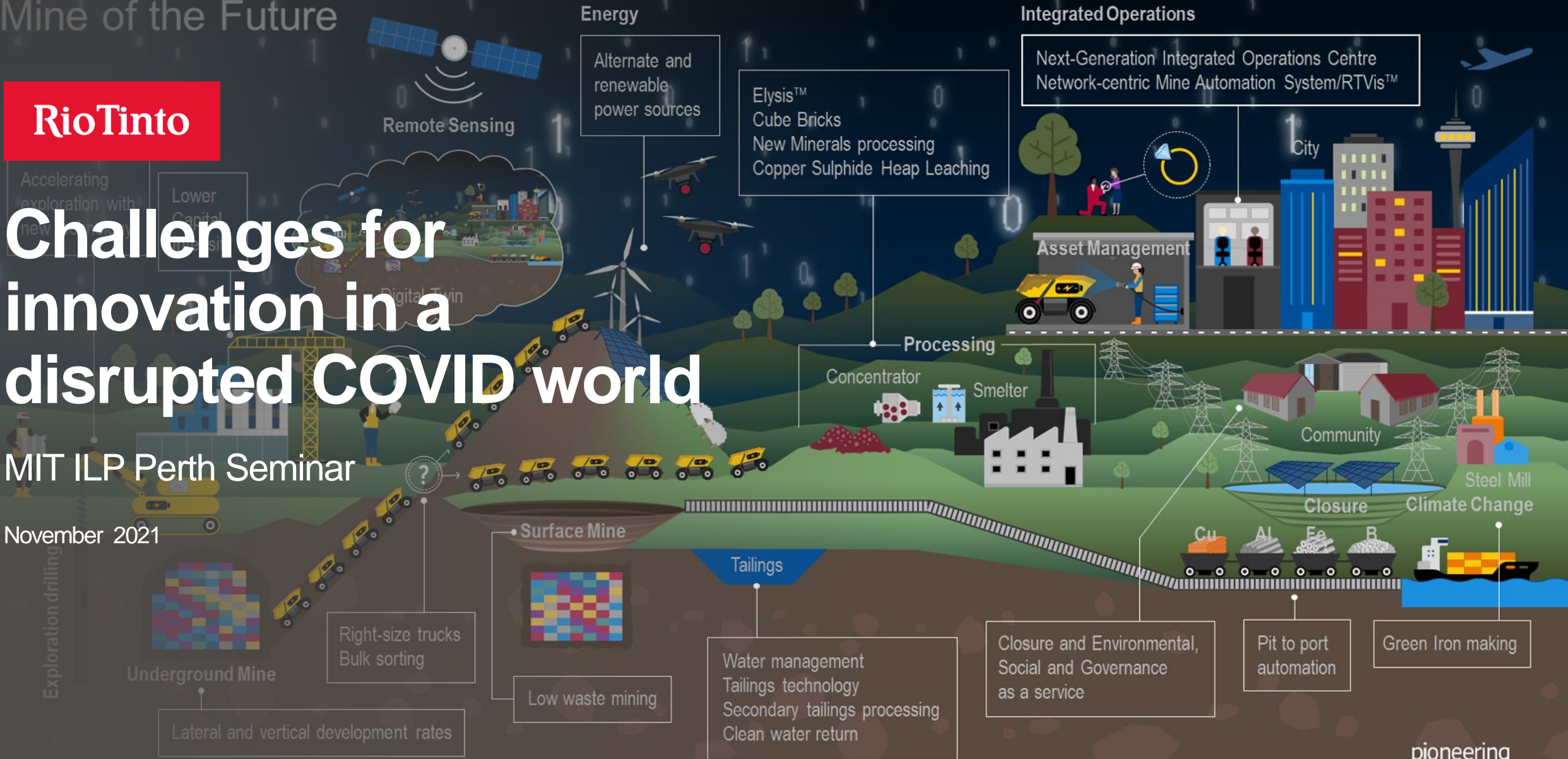


Challenges for innovation in a disrupted COVID world

MIT ILP Perth Seminar

November 2021

Exploration drilling





We supply materials essential to a low-carbon economy

Cu

Copper

Primary conductor in the world's electrical infrastructure

Al

Aluminium

Light, strong, flexible, corrosion-resistant and infinitely recyclable

Fe

Iron ore

Used in steel, the fundamental building block of industry and infrastructure

B

Borates

A vital ingredient of energy-efficient building materials and fertilisers, which help to feed the world's growing population

TiO₂

Titanium dioxide

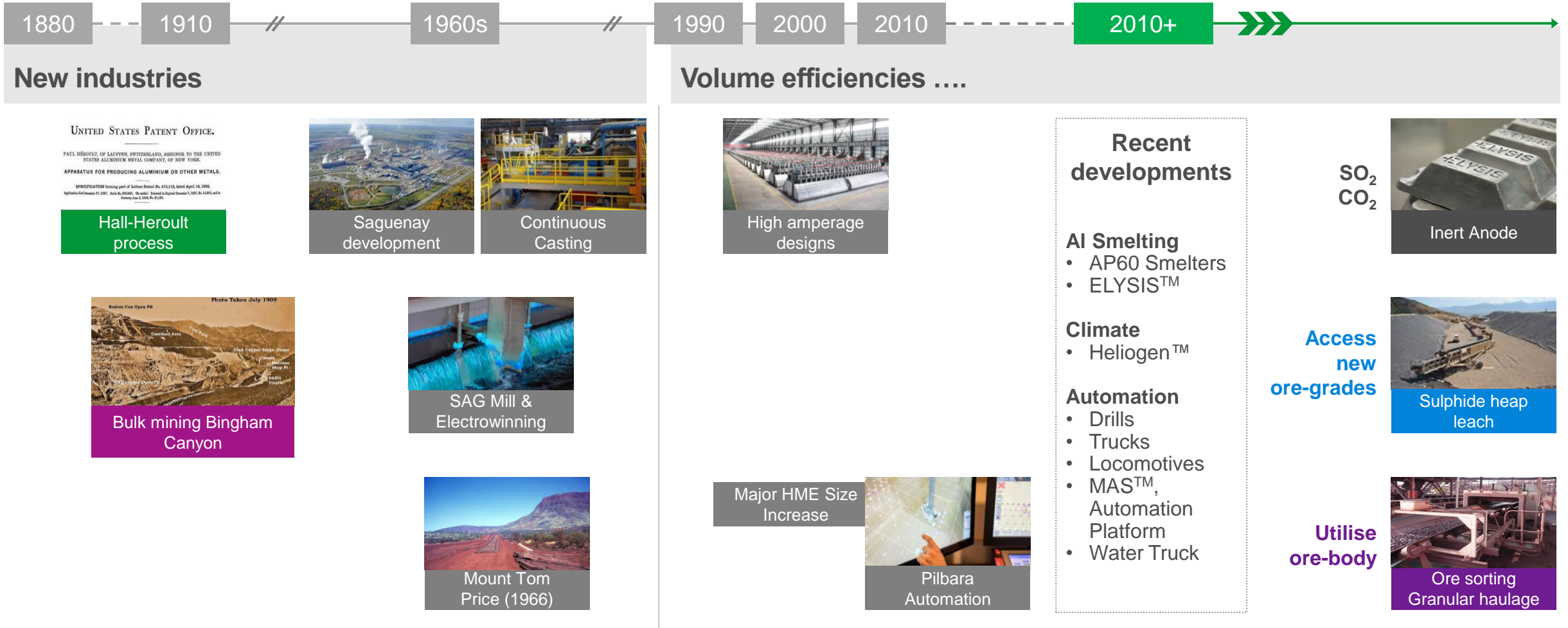
Used in a wide variety of everyday products

Li

Lithium

Used in rechargeable batteries, powering green technologies

A long history in innovation in technology



COVID-19 environment

Rose

- Geographic barriers lower - everyone works remote
- Travel reduction
- More disciplined interventions
- Increased scouting (visit one per day vs multiple webinars)

**Accelerated
discovery**

Thorn

- Unable to touch/feel problem
- Start up due diligence (slide ware)
- Physical innovation, pilot plants/prototype etc.
- Long hours
- Supply chain issues, physically harder (eg pilot plant)
- Employee engagement

**Physical presence
Need to cluster?**

Bud

- Need for readily accessible data
- Collaboration/consortia
- Wider reach
- Work the timezones

**Accessible data
Collaboration**

Innovation Environment

Accelerated discovery



Extending the life of carbon anodes

BELL BAY ALUMINIUM, TASMANIA, AUSTRALIA

Aluminium is made using a process where carbon anodes create a chemical reaction, changing alumina into the shiny, lightweight metal used in everything from food packaging to cars. Through the smelting process, the carbon anodes are consumed.

For many years our [Bell Bay](#) aluminium operation has been pioneering a coating for carbon anodes to help reduce consumption, and therefore waste. Through the Pioneer Portal, the team sought a world-first solution to automatically apply their protective coating on baked carbon anodes.

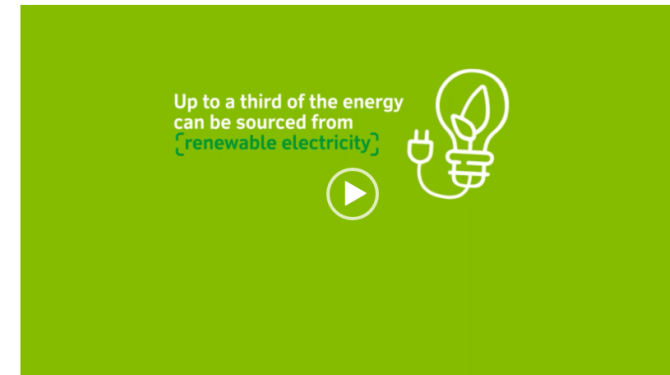
Companies offered solutions ranging from immersion to spraying. The Bell Bay team is now working with a company to introduce robotic manufacturing technologies – like those used in the automotive industry – to apply the protective coating on their anodes.



Physical presence

Rio Tinto targets low-carbon steel production with new technology

14 October 2021



SHARE

MELBOURNE, Australia—(BUSINESS WIRE)— Rio Tinto is progressing an innovative new technology to deliver low-carbon steel, using sustainable biomass in place of coking coal in the steelmaking process, in a potentially cost-

reducing process that uses biomass instead of coal, primarily as a chemical reductant. The biomass is blended with iron ore and heated by a combination of gas released by the biomass and high efficiency microwaves that can be powered by renewable energy.

Rio Tinto researchers are working with the multi-disciplinary team in the University of Nottingham's Microwave Process Engineering Group to further develop the process.

The University's Head of Department, Chemical and Environmental Engineering, Professor Chris Dodds, said, "It is really exciting to have the opportunity to be part of a great team working on a technology that, if developed to commercial scale, has the potential to have a global impact through decarbonising key parts of the steel production process."

The use of raw biomass in Rio Tinto's process could also avoid the inefficiencies and associated costs of other biomass-based technologies that first convert the biomass into charcoal or biogas.

Lignocellulosic biomass includes agriculture by-products (i.e. wheat straw, corn stover, barley straw, sugar cane bagasse) and purpose-grown crops, which would be sustainable sources for the process.

Importantly, the process cannot use foods such as sugar or corn, and Rio Tinto would not use biomass sources that support logging of old-growth forests.

Simon Trott said, "We know there are complex issues related to biomass sourcing and use and there is a lot more work to do for this to be a genuinely sustainable solution for steelmaking. We will continue working with others to understand more about these concerns and the availability of sustainable biomass."

If developed further, the technology would be accompanied by a robust and independently accredited certification process for sustainable sources of biomass.

innovative new technology to deliver low-making process, in a potentially cost-

s that combines the use of raw, sustainable ring the steelmaking process. The patent-try to lower emissions in the steel value chain,

e for this technology to be scaled

early testing results of this new process, our Pilbara iron ore.

customers process our iron ore into steel, old's economies decarbonise. So, while it's re keen to explore further development of this

Innovation Environment

Accessible data

Underground Mining Centre

How do I use the Underground Mining Centre?

Scenario: Remote technical leadership direction, support and assurance.

Rio Tinto Underground Mining Centre
To support our underground mining communities with shared access to data, information and leading technology, driving a collaborative approach to risk mitigation across the assets.

SUPPORTER
Rio Tinto Copper Underground Subject Matter Expert

I provide direction and support during the design process, limited direction on the shorter term scheduling work and comprehensive direction on longer term schedules.

UGMC enables me with a common operating picture that augments decision making.

ASSURER
Underground Mining Centre of Excellence

I review and assure the draw management plan

I test the capability and capacity of our people and processes to implement the plan by performing audits.

I monitor the performance and reliability of the systems implementing cave management.

OPERATORS
Front Line Underground Mining Operations

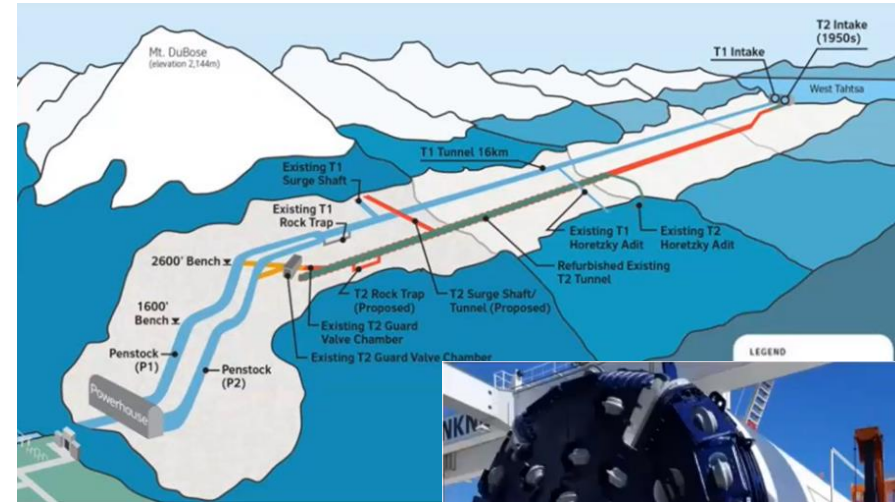
We are using the Underground Mining Centre to collaborate with Product Groups and Centre of Excellence to solve complex problems, some of which may be time-critical and involve having access to technical expertise as part of emergency response activities.

We receive more targeted remote technical support.

RioTinto

Accessible data

Kemano Tunnel Boring



Innovation ecosystem

Sources

Internal Channels

- Employees
- Technical Community
- RT Owned IP

External Channels

- Strategic Partners
- Universities
- OEMs
- Start-Ups

Methods

- Research & Development
- Acquisition and Venture Capital
- Technology Scouting
- Open Source

